

# **LUKHANJI MUNICIPALITY**



## **SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN**

**2015/16**

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## **1 Foreword by the Executive Mayor**

The Municipal System Act 32 of 2000 as amended requires a Municipality to adopt its Integrated Development Plan before the start of its financial year and the Municipal Finance Management Act 56 of 2003 require that a Medium Term Revenue and Expenditure Framework be adopted by Council before the start of each financial year. The Municipal Finance Management Act further requires that a Service Delivery and Budget Implementation Plan be adopted within 28 days after the adoption of the Integrated Development Plan and the Medium Term Revenue and Expenditure Framework.

Lukhanji Local Municipality adopted its Integrated Development Plan 2012-2017 and the Medium Term Revenue and Expenditure Framework 2015-2017 on the 28 May 2015. These strategic documents set the development priorities of the Municipality that need to be fulfilled to ensure that the lives of the communities change for the better. There are clear targets that have been outlined for the next five years in the strategic score-card and these ought to be achieved so that there are development outcomes for the betterment of the lives of our people.

In line with government performance norms and standards the service delivery and budget implementation plan would assist the Municipality to manage the performance of its directorates so that there is conformity and accountability to the set goals of the Municipality. The performance management system framework that is being reviewed must help deliver a performance driven institution so that there is visible service delivery impact on the ground. The Municipality must be able to measure its performance and also be able to be accountable to the populace it serves. The intentions of the service delivery and budget implementation plan must help to improve not only the service delivery capacity but also strengthen the oversight role of the political arm so that the Municipality is kept on the right track to deliver its services in a sustainable manner.

The performance culture would therefore be the outcome of implementing both the Integrated Development Plan and the Medium Term Revenue and Expenditure Framework and on a quarterly basis the performance reports would be generated so as to always keep check and balances on the performance of the Municipality and

keep the communities informed of our performance in line with prescripts of the Local Government Systems Act 32 of 2000 as amended.

We owe the full implementation of these documents to our communities who have been tirelessly engaging the Municipality with their needs and lastly, we must acknowledge with appreciation the efforts of our political leadership who have provided guidance in setting the tone of development and further wish to appreciate the contribution that has been made by management and staff for their enormous efforts to produce a credible Integrated Development Plan 2012-2017 and the Medium Term Revenue and Expenditure Framework 2015-2017 which we have been able to produce the Service Delivery and Budget Implementation Plan 2015-2016.

A handwritten signature in black ink, consisting of a large, stylized 'N' followed by a smaller 'M' and a flourish.

**CLLR N. MAKANDA**  
**EXECUTIVE MAYOR**



## 2 Legislative Framework

The Service Delivery and Budget Implementation Plan (SDBIP) is defined in section 1(1) of the MFMA as “a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality’s delivery of municipal services and its annual budget”. The SDBIP must indicate the monthly projections of revenue to be collected by source and operational and capital expenditure by vote and determine the service delivery targets and performance indicators for each quarter and any other matters that may be prescribed. Drafted by the Municipal Manager, the SDBIP must be approved by the Mayor within 28 days after the approval of the budget by the Council.

In terms of Section 53(3)(a) of the MFMA, the mayor must ensure that the revenue and expenditure projections for each month, and the service delivery targets and performance indicators for each quarter, as set out in the SDBIP, are made public no later than 14 days after the approval of the plan.

In terms of Section 57(1)(b) of the Systems Act, the SDBIP serves as a basis for performance agreement as the budget implementation aspect of the plan must be linked to the annual performance agreements concluded with the Municipal Manager and all senior managers. The Mayor of a municipality is especially obliged to take all reasonable steps to ensure that the annual performance agreements are linked to the measurable performance objectives approved within the budget and the SDBIP.

In terms of section 53(1)(c)(ii) of the MFMA the SDBIP must indicate:

- (a) projections for each month of—
  - (i) revenue to be collected, by source;
  - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54(1)(c) of the MFMA;

### **3 The Service Delivery and Budget Implementation Plan**

The SDBIP functions as the connection between the IDP; the budget; and the senior management performance agreements (“Section 57 appointees”). Furthermore it includes detailed information on how the budget will be executed.

The top-level SDBIP sets out the top-level performance indicators developed to attain

Council’s strategic objectives as set out in the IDP. Definitions for the individual key performance indicators are provided to broaden understanding. The operating and capital budget for the next three years are grouped into the six main strategic objectives contained in the IDP, providing the first level of linkage between the IDP and the budget. The sixth objective, Spatial Planning, was included in this year’s IDP because of the significance effects the latest promulgations (SPLUMA) will have on the operations of the municipality and as per guidance received from the MEC for CoGTA-EC in his assessment of the 2014/15 Integrated Development Plan of the municipality.

The projected monthly cash flow is broken down into revenue by source, and expenditure by directorate.

Essentially the SDBIP is Council’s operational business plan and is an integral part of the planning, implementation and reporting processes. Although the SDBIP only needs to be approved by the Executive Mayor 28 days after approval of the budget, its preparation occurs in tandem with the IDP and MTREF process.

The SDBIP is aligned with the:

- IDP Strategic Objectives: this is the primary alignment of the SDBIP and serves as the bases of the Annual Performance Report;
- IDP Pre-determined Objectives;
- Municipal Key Performance Areas;
- National Development Plan.
- Provincial Development Plan, and



- Chris Hani District Development Agenda

Detailed information regarding the various objectives, plans and outcomes is contained in the IDP.

#### 4 Top Level SDBIP / Institutional Scorecard

In an effort to focus the amount of performance indicators at the executive level, and to make the top-level SDBIP more strategic in nature, the top-level KPI's have been grouped in an Institutional Scorecard (Top Level SDBIP). The Scorecard is the primary focus of performance delivery within the municipality. It forms the basis of the Directors' performance agreements as well as the departmental SDBIP's performance indicators.

#### 5 Municipal Strategic Objectives (IDP)

STARTEGIC OBJECTIVES	PRIORITY AREAS	MEASURABLE OBJECTIVES	STRATEGIES
GOOD GOVERNANCE & PUBLIC PARTICIPATION	<ul style="list-style-type: none"> <li>• Clean Administration</li> <li>• Strategic Partnerships</li> <li>• Inter- Governmental Relations &amp; Stakeholder Engagement</li> <li>• Communication</li> <li>• Special Programs</li> <li>• Internal Control, Legislation, Bylaw</li> <li>• ICT</li> </ul>	<ul style="list-style-type: none"> <li>• To ensure that the implementation of the Municipal Good Governance Framework is improved by June 2017</li> <li>• To ensure the Municipality has strategic linkages with relevant partners for improved service delivery by June 2017</li> <li>• To improve integrated planning and improved service delivery by June 2017</li> <li>• To ensure effective and efficient communication systems between the Municipality and the communities by June 2017</li> <li>• To ensure that the designated groupings participate in the affairs of the Municipality by June 2016</li> <li>• Improve internal controls for clean administration purposes by continuous implementation of policies and legislation</li> <li>• Ensure Municipal ICT Network is secured from internal and external intruders and hackers by June 2016</li> </ul>	<ol style="list-style-type: none"> <li>1. Establishment and capacitation of Internal Audit Unit by June 2016</li> <li>2. Operation Clean Admin.</li> <li>3. Enhance the capacity of the MPACs and monitoring tools within the municipality by June 2016.</li> <li>4. Identify and establish strategic partnerships for service delivery locally and internationally by June 2016</li> <li>5. Establish, participate and rejuvenate IGR Forums and other related forums</li> <li>6. Enhance the effectiveness of public participation structures and systems by June 2016</li> <li>7. Intensify municipal branding, public relations through innovative communication and marketing initiatives by June 2016.</li> <li>8. Implementation of a municipal-wide intranet for internal communication between staff and Directorates.</li> <li>9. Establishment of all structures of the designated groupings by June 2016.</li> <li>10. Monitor and evaluate the implementation of internal controls for validity, accuracy and completeness of information and systems by adhering to</li> </ol>

STRATEGIC OBJECTIVES	PRIORITY AREAS	MEASURABLE OBJECTIVES	STRATEGIES
			<p>the regulatory framework</p> <p>11. Employee relations</p> <p>12. Enforcement of building regulations, By-Laws and other applicable legislation</p> <p>13. Regular upgardes of Network Security architecture</p>
<b>INSTITUTIONAL DEVELOPMENT</b>	<ul style="list-style-type: none"> <li>Skills Development</li> <li>Recruitment &amp; Selection</li> <li>Organisational Structure</li> <li>Employee Wellness</li> <li>Occupational Health &amp; Safety</li> </ul>	<ul style="list-style-type: none"> <li>Building of capacity for municipal councillors and staff and to improve productivity in the workplace by June 2017</li> <li>Recruitment of competent and skilled Workforce by June 2017</li> <li>Approval and Review of Organisational Structure on a yearly basis</li> <li>To ensure a conducive working environment for councillors and employees by June 2017</li> <li>Achieve Compliance with Government Regulations and Health and Safety Policy</li> </ul>	<ol style="list-style-type: none"> <li>Review and implementation of Recruitment and Selection Policy</li> <li>Implementation of an Approved Structure</li> <li>Wellness programs for councillors and staff.</li> <li>Ensure Safe Working Environment</li> </ol>
<b>LOCAL ECONOMIC DEVELOPMENT</b>	<ul style="list-style-type: none"> <li>Economic Development</li> </ul>	<ul style="list-style-type: none"> <li>To promote and facilitate economic development in the area by June 2017</li> </ul>	<ol style="list-style-type: none"> <li>To review LED strategy</li> <li>To develop &amp; implement tourism sector plan</li> <li>Develop and maintain all heritage sites</li> <li>Develop and implement agricultural sector plan</li> <li>Develop and implement SMME Strategy and co-operatives</li> <li>Implement CWP program</li> </ol>
<b>SPATIAL PLANNING &amp; LAND USE MANAGEMENT</b>	<ul style="list-style-type: none"> <li>Spatial Planning</li> </ul>	<ul style="list-style-type: none"> <li>To ensure the human settlement patterns by June 2017</li> </ul>	<ol style="list-style-type: none"> <li>Implement SDF</li> <li>Capacitate the small town revitalisation programme</li> <li>Implementation of and land use management scheme</li> <li>Implementation of building control measures</li> </ol>
<b>BASIC SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>	<ul style="list-style-type: none"> <li>Roads &amp; Stormwater</li> <li>Electricity</li> <li>Waste Management</li> <li>Libraries</li> <li>Recreational Facilities &amp; Parks</li> <li>Pounds</li> <li>Human Settlements</li> <li>Entertainment Facilities, Parks And Public Amenities</li> </ul>	<ul style="list-style-type: none"> <li>To ensure safe passage and acceptable condition of road infrastructure network by June 2017</li> <li>To ensure continuous connections and maintenance of electricity to households within Lukhanji jurisdictions by June 2017 to ensure minimum disruption</li> <li>To ensure a clean environment by June 2017</li> <li>To promote the culture of reading by June 2017</li> <li>To ensure improved access to Recreational facilities and Parks by June 2017</li> <li>To ensure compliance with relevant standards</li> <li>To create sustainable Human Settlements by June 2017</li> <li>To ensure that entertainment facilities are accessible to local communities by June 2017</li> </ul>	<ol style="list-style-type: none"> <li>Implementation of the road maintenance plan for the maintenance of all roads (surface and un-surfaced)</li> <li>Development of infrastructural master plan</li> <li>Implementation of the electricity masterplan and reduction of losses</li> <li>Ensure that a reliable cleansing service is provided</li> <li>Promote reduction of illegal dumping</li> <li>Ensure legal compliance of landfill sites</li> <li>Promote public awareness and education</li> <li>Improve interest in libraries</li> <li>Implement a comprehensive maintenance plan</li> <li>Develop a policy on hiring</li> </ol>



STRATEGIC OBJECTIVES	PRIORITY AREAS	MEASURABLE OBJECTIVES	STRATEGIES
			and renting of recreational facilities. 11. Develop a by-law 12. Implement Housing Sector Plan 13. Facilitate provision of low cost housing in both rural and urban areas 14. Implement the comprehensive maintenance plan
FINANCIAL VIABILITY	<ul style="list-style-type: none"> <li>Revenue Enhancement</li> </ul>	<ul style="list-style-type: none"> <li>To increase institution revenue by 20% by ensuring full implementation of revenue strategy by June 2017</li> </ul>	1. Develop and implement revenue enhancement strategy by June 2016 2. To decrease the arrear debt by June 2016 3. Lobby funds for service delivery and other support programs by June 2017 4. To verify amount of land that is owned by the municipality 5. To ensure that all properties are valued and rated

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## APPROVAL

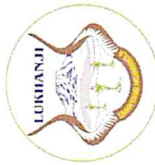
### 6 Approval of the Service Delivery and Budget Implementation Plan

The Service Delivery and Budget Implementation Plan for 2015/2016 as set out on pages 1 to 13 is hereby approved in terms of section 53(1)(c)(ii) of the MFMA.



N MAKANDA  
EXECUTIVE MAYOR

06 July 2015  
DATE



**LUKHANJI LOCAL MUNICIPALITY  
DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)  
2015/2016 FINANCIAL YEAR**

PRIORITY AREA	KEY PERFORMANCE AREA (KPA) 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION				WEIGHT:				CUSTODIAN				
	MEASURABLE OBJECTIVES	STRATEGY	PROJECTS / PROGRAMMES	KPI	PROGRAMME BUDGET ALLOCATION	ANNUAL TARGET	BASELINE	QRT 1		QRT 2	QRT 3	QRT 4	EVIDENCE
CLEAN ADMINISTRATION	To ensure that the implementation of the Good Municipal Framework is improved by June 2017	<ol style="list-style-type: none"> <li>1. Operation Clien Administration</li> <li>2. Enhance the capacity of the MPACs and monitoring tools within municipality by June 2016.</li> </ol>	<ol style="list-style-type: none"> <li>1. Audit Committee fees and establishment of the Audit Unit for Lukhanji Municipality.</li> <li>2. Development and implementation of 2015/16 Audit.</li> <li>3. Review Audit Charter</li> </ol>	<ol style="list-style-type: none"> <li>1. Appointment of Audit Committee members.</li> <li>2. Remuneration framework for payment of Audit Committee Members.</li> <li>3. Audit Action Plan</li> <li>4. Audit Committee convene as scheduled.</li> </ol>	R 187,980	<ol style="list-style-type: none"> <li>1. At least 3 members of Audit Committee appointed.</li> <li>2. Council approved remuneration framework favourable than more prescripts.</li> <li>3. Approved Audit Action Plan.</li> <li>4. Annual Self-Assessment of Committee.</li> <li>5. Audit Comm. Annual</li> </ol>	<ol style="list-style-type: none"> <li>1. No Risk Committee.</li> <li>2. No Operational Manuals</li> </ol>	<ol style="list-style-type: none"> <li>1. Audit Committee appointed.</li> <li>2. Remuneration Framework approved.</li> <li>3. Adopted Audit Action Plan.</li> </ol>	<ol style="list-style-type: none"> <li>1. Audit Committee Convenes.</li> <li>2. Quarterly report to Audit Committee.</li> <li>3. Annual Self Report to Council</li> <li>4. Audit Comm Annual Report to Council</li> </ol>	<ol style="list-style-type: none"> <li>1. Risk Committee established.</li> <li>2. Updated risk register updated and submitted to Audit Unit</li> <li>3. Manuals 25% completed</li> </ol>	<ol style="list-style-type: none"> <li>1. Audit Committee Convenes.</li> <li>2. Quarterly report to Audit Committee.</li> <li>3. Annual Self Report to Council</li> </ol>	<ol style="list-style-type: none"> <li>1. Agendas &amp; Minutes of Audit Committee.</li> <li>2. Quarterly reports to Council.</li> <li>3. Audit Committee members agreements.</li> <li>4. TOR for Audit Committee</li> <li>5. Appointment letters</li> <li>6. Audit Action Plan</li> <li>7. Self-assessment of MPAC meetings</li> </ol>	MM / Strategic Officer/ Executive Internal Auditor
STRATEGIC PARTNERSHIPS	To ensure the Municipality has strategic linkages with relevant partners for improved service delivery by June 2017	<ol style="list-style-type: none"> <li>1. Identify and establish strategic partnerships for service delivery locally and internationally by June 2016</li> <li>2. Develop Twinning arrangements with Steve Tshwete Municipality.</li> <li>3. Investigate Aba.</li> </ol>	<ol style="list-style-type: none"> <li>1. Partnership Guidelines</li> <li>2. Twinning Agreement</li> </ol>	<ol style="list-style-type: none"> <li>1. MoU's with strategic partners</li> <li>2. Twinning with Steve Tshwete</li> </ol>	<ol style="list-style-type: none"> <li>1. MoU's with strategic partners</li> <li>2. Twinning with Steve Tshwete</li> </ol>	<ol style="list-style-type: none"> <li>1. No Risk Committee.</li> <li>2. National Guidelines and Charter for MPAC in place</li> </ol>	<ol style="list-style-type: none"> <li>1. Risk Committee established.</li> <li>2. Updated risk register updated and submitted to Audit Unit</li> <li>3. Manuals 50% completed</li> <li>4. Charter Workshop completed</li> </ol>	<ol style="list-style-type: none"> <li>1. Risk Committee established.</li> <li>2. Updated risk register updated and submitted to Audit Unit</li> <li>3. Manuals 75% completed for each Directorate</li> </ol>	<ol style="list-style-type: none"> <li>1. MPAC Convenes</li> <li>2. Quarterly report to Council</li> </ol>	<ol style="list-style-type: none"> <li>1. Agendas and Minutes of MPAC meetings</li> <li>2. Reports to Council</li> <li>3. Appointment Letters</li> </ol>	<ol style="list-style-type: none"> <li>1. Agendas &amp; Minutes of MPAC meetings</li> <li>2. Reports to Council</li> <li>3. Appointment Letters</li> </ol>	MM / Strategic Officer/ MPAC Coordinator	
INTER-GOVERNMENTAL RELATIONS & STAKEHOLDER ENGAGEMENT	To improve integrated planning and improved service delivery by June 2017	<ol style="list-style-type: none"> <li>1. Establish, participate and rejuvenate IGR Forums and other related forums</li> <li>2. Enhance the effectiveness of public participation structures and systems by June 2016</li> <li>3. Intensity municipal branding public relations communication and marketing initiatives by June 2016.</li> <li>4. Implementation of a municipal-wide intranet for communication between staff and Directorate.</li> </ol>	<ol style="list-style-type: none"> <li>1. Partnership Guidelines</li> <li>2. Twinning Agreement</li> </ol>	<ol style="list-style-type: none"> <li>1. 4 IGR meetings held</li> <li>2. Participation in external IGR Structures (i.e. SALGA, District and LG Structures)</li> <li>3. Public Participation Council approved by Council</li> <li>4. Public Plan</li> </ol>	R 500,000	<ol style="list-style-type: none"> <li>1. 4 IGR meetings held</li> <li>2. Participation in external IGR Structures (i.e. SALGA, District and LG Structures)</li> <li>3. Public Participation Council approved by Council</li> <li>4. Public Plan</li> </ol>	<ol style="list-style-type: none"> <li>1. IGR TOR</li> <li>2. IGR Technical, Political and Core Team in place</li> <li>3. External IGR</li> </ol>	<ol style="list-style-type: none"> <li>1. 1 X IGR meeting convened</li> <li>2. 1 X Meeting per each structure attended</li> </ol>	<ol style="list-style-type: none"> <li>1. 1 X IGR meeting convened</li> <li>2. 1 X Meeting per each structure attended</li> </ol>	<ol style="list-style-type: none"> <li>1. 1 X IGR meeting convened</li> <li>2. 1 X Meeting per each structure attended</li> </ol>	<ol style="list-style-type: none"> <li>1. Agendas, Minutes and Invitations, Resolutions implemented</li> <li>2. Minutes of each forum attended and report of resolutions forwarded</li> <li>3. Reports and Minutes</li> <li>4. Adopted Strategy and Plan</li> </ol>	MM/ IGED Director	
COMMUNICATIONS	To ensure effective and efficient communication systems between the Municipality and the communities by June 2016	<ol style="list-style-type: none"> <li>1. Intensity municipal branding public relations communication and marketing initiatives by June 2016.</li> <li>2. Implementation of a municipal-wide intranet for communication between staff and Directorate.</li> </ol>	<ol style="list-style-type: none"> <li>1. Communication Strategy and Action Plan implemented</li> <li>2. Directorate Communication Plans</li> </ol>	R 1,333,677	<ol style="list-style-type: none"> <li>1. Communication Strategy and Action Plan implemented</li> <li>2. Directorate Communication Plans developed.</li> </ol>	<ol style="list-style-type: none"> <li>1. Approved Communication Plan and Strategy</li> <li>2. No communication plans at Directorate level</li> </ol>	<ol style="list-style-type: none"> <li>1. Annual communication and strategy implemented.</li> <li>2. 3 X monthly Departmental reports to Communications Unit</li> </ol>	<ol style="list-style-type: none"> <li>1. Annual communication and strategy implemented.</li> <li>2. 3 X monthly Departmental reports to Communications Unit</li> </ol>	<ol style="list-style-type: none"> <li>1. Annual communication and strategy implemented.</li> <li>2. 3 X monthly Departmental reports to Communications Unit</li> </ol>	<ol style="list-style-type: none"> <li>1. Annual communication and strategy implemented.</li> <li>2. 3 X monthly Departmental reports to Communications Unit</li> </ol>	<ol style="list-style-type: none"> <li>1. Intranet Newsletters</li> <li>2. Minutes Meeting</li> <li>3. Branding Material and Adverts</li> <li>4. Handled over projects</li> <li>5. 3 X Monthly reports of Directorates.</li> <li>6. Municipal-wide intranet</li> <li>7. Communications Unit</li> </ol>	1-5 MM Communications Manager 6. All Directors 7. Communication/ICT	



SPECIAL PROGRAMS UNIT	To ensure that the designated groupings participate in the affairs of the Municipality by June 2016	Establishment of all designated groupings by June 2016	1. Development of SPU Strategy and Plan. 2. Review Youth, Elderly, Women, Child Care forums and Sports Councils referred. 3. Mainstreaming of designated groups/programmes 4. Review of HIV Strategy.	R 511,520	1. 4 X Meetings for each forum. 2. 1 X Mayor's Cup Tournament. Adopted SPU Strategy	1. HIV/AIDS Workplace policy 2. HIV/AIDS Strategy 3. LAC 4. Designated Groups Forums	1 X Meeting for each forum	1. 1 X Meeting for each forum 2. Review of HIV/AIDS strategy and policy	1. 1 X Meeting for each forum 2. Mayor's Cup Tournament	Minutes of each forum and attendance registers.	SECO SPU Manager
INTERNAL CONTROL LEGISLATION, BYLAW	Improve internal controls for clean administration purposes by continuous implementation of policies and legislation	1. Monitor and evaluate the implementation of internal controls for validity, accuracy and completeness of information and systems relating to the regulatory framework	1. Development, review and implementation of Council policies and procedures 2. Development, review and implementation of SALGBC Agreements 3. Implementation of Internal Audit Action Plan for 2014 & 2015 4. Development and implementation of ICT	145,075 (ICT) 175,000 (SALGBC) 750,000 (SALGBC) R2 359,762	1. Reviewed and implemented policies & procedures 2.1 12 X Audit Action plans generated and submitted to Directors for 2014 2.2 Developed Action Plan + 5 reports for 2015 3. Develop Action Plan and Implement plan for internal audit action plan projects. 4. Approved ICT	1. HIV/AIDS Workplace policy 2. HIV/AIDS Strategy 3. LAC 4. Designated Groups Forums	1. 4 X Meetings for each forum. 2. 1 X Mayor's Cup Tournament. Adopted SPU Strategy	1. 1 X Meeting for each forum 2. Review of HIV/AIDS strategy and policy	1. 1 X Meeting for each forum 2. Mayor's Cup Tournament	1.1 List of policies 2. Monthly reports on implementation 3. 17 X Reports 4. Progress Reports	1-5 All Directors 6. CFO
PLANNING	Status Municipal ICT Network is used for internal and external intruders and hackers by June 2015	Regular upgrades of Network security architecture	1. Sittings of LLF 2. Enforcement of Code of Conduct 3. Enforcement of building regulations, by other Council Functions and available legislation.	Part of ICT Governance allocation	1. 8 X meetings of LLF 2. Signed Code of Interest/ Confidentiality by all employees 3. Reviewed and implemented policies & procedures	1. HIV/AIDS Workplace policy 2. HIV/AIDS Strategy 3. LAC 4. Designated Groups Forums	1 X Meeting for each forum	1. 1 X Meeting for each forum 2. Review of HIV/AIDS strategy and policy	1. 1 X Meeting for each forum 2. Mayor's Cup Tournament	1.1 List of policies 2. Monthly reports on implementation 3. 17 X Reports 4. Progress Reports	1-5 All Directors 6. CFO
GG & PP	Regular upgrades of Network security architecture	Regular upgrades of Network security architecture	1. Sittings of LLF 2. Enforcement of Code of Conduct 3. Enforcement of building regulations, by other Council Functions and available legislation.	Part of ICT Governance allocation	1. 8 X meetings of LLF 2. Signed Code of Interest/ Confidentiality by all employees 3. Reviewed and implemented policies & procedures	1. HIV/AIDS Workplace policy 2. HIV/AIDS Strategy 3. LAC 4. Designated Groups Forums	1 X Meeting for each forum	1. 1 X Meeting for each forum 2. Review of HIV/AIDS strategy and policy	1. 1 X Meeting for each forum 2. Mayor's Cup Tournament	1.1 List of policies 2. Monthly reports on implementation 3. 17 X Reports 4. Progress Reports	1-5 All Directors 6. CFO

PRIORITY AREA	KEY PERFORMANCE AREA (KPA) 2: INSTITUTIONAL DEVELOPMENT						WEIGHT						
	MEASURABLE OBJECTIVES	STRATEGY	PROJECTS / PROGRAMMES	KPI	PROGRAMME BUDGET ALLOCATION	ANNUAL TARGET	BASELINE	QRT 1	QRT 2	QRT 3	QRT 4	EVIDENCE	CUSTODIAN
SKILLS DEVELOPMENT	Building of capacity for municipal councilors and staff and to improve productivity in the workplace by June 2017		1. Review and implement WSP. 2. Resuscitation of Training Committee	1. Approved and submit WSP to LGSETA. 2. Functional Training Committee	R 1,436,000	Approved WSP and Functional Training Committee	Skills Development Act, Skills Development Policy, Training Committee and Skills Audit.	1. Conduct Skills Audit exercise 2. Implementation of Training Programmes	1. Consolidation of Skills Audit report and submission to Training Committee. 2. Implementation of Training Programmes	1. Development of WSP. 2. Implementation of Training Programmes	1. Submission of WSP to Training Committee, Council and LGSETA. 2. Implementation of Training Programmes	WSP training report	Dir. Corporate Services
RECRUITMENT & SELECTION	Recruitment of competent and skilled workforce by June 2017	Review and implementation of Recruitment and Selection Policy	1. Review Recruitment and Selection Policy 2. Filling of prioritised vacancies and budgeted vacancies	1. Approved Recruitment and Selection Policy. 2. Funded and prioritised vacancies filled	R 13,000,000	1. Approved Recruitment and Selection Policy. 2. All funded vacant positions filled.	Recruitment and Selection Policy, Funded Organogram Posts	1. Consultation on Recruitment and Selection Policy review. 2. Filling of funded/prioritised vacancies.	1. Approval and implementation of policy. 2. Filling of funded/prioritised vacancies.	1. Implementation of policy. 2. Filling of funded/prioritised vacancies.	1. Approved policy. 2. Report to Standing Committee on filled positions		Dir. Corporate Services
ORGANISATIONAL STRUCTURE	Approval and Review of Organisational Structure on a yearly basis	Implementation of Approved Structure	Annual Review of Organisational Structure, Job Evaluation, Performance Management	Reviewed Organisational Structure, Graded Job/Positions, Effective Performance Management System		Reviewed Organisational Structure, Graded Job/Positions, Effective Performance Management System	Organogram, 2006 Job Evaluation Report, Municipal Performance Management Framework	1. Consultation on Job Evaluation/Implementation/Cascading of Performance System to levels below Section 56 and 57	1. Evaluation of Performance Management System to levels below Section 56 and 57	1. Consultation on Job Evaluation. 2. Publication of report on Job Evaluation. 3. Implementation of PMS to levels below S56	1. Approval of Organogram. 2. Approval of job evaluation report by Council. 3. Progress report to Standing Committee on cascading of PMS		Dir. Corporate Services
EMPLOYEE WELLNESS	To ensure a conducive working environment for councilors and staff, employees by June 2017	Wellness programs for councilors and staff.	Development and implementation of municipal-wide wellness plan	1. Approved municipal-wide wellness plan. 2. 4 x wellness committee meetings		1. Approved municipal-wide wellness plan. 2. 4 x wellness committee meetings	Wellness Committee in existence	1. Implementation and development of wellness plan. 2. 1 X Wellness Committee meetings	1. Implementation of wellness plan 2. 1 X Wellness Committee meetings	1. Implementation of wellness plan 2. 1 X Wellness Committee meetings	1. Approved wellness plan. 2. Agendas and minutes of wellness committee meetings		Dir. Corporate Services
OCCUPATIONAL HEALTH & SAFETY	Achieve Compliance with Government Regulations and Health and Safety Policy	Ensure Safe Working Environment	To develop and implement occupational health and safety plan for each Directorate.	1. Approved Occupational Health and Safety Plan 2. 4 X Safety Committee meetings per Directorate		1. Approved Occupational Health and Safety Plan 2. 4 X Safety Committee meetings per Directorate	Government Regulations and Health and Safety Policy	1. Development of Occupational Health and Safety Plan. 2. 1X Health and Safety Committee meeting per Directorate	1. Implementation of Occupational Health and Safety Plan. 2. 1X Health and Safety Committee meeting per Directorate	1. Implementation of Occupational Health and Safety Plan. 2. 1X Health and Safety Committee meeting per Directorate	1. Implementation of Occupational Health and Safety Plan. 2. 1X Health and Safety Committee meeting per Directorate	Reports, Agendas and Minutes of Safety Committee meetings	Dir. Corporate Services



PRIORITY AREA	KEY PERFORMANCE AREA (KPA) 3: LOCAL ECONOMIC DEVELOPMENT					PLANNED QUARTERLY TARGETS				EVIDENCE	CUSTODIAN			
	MEASURABLE OBJECTIVES	STRATEGY	PROJECTS / PROGRAMMES	KPI	PROGRAMME BUDGET ALLOCATION	ANNUAL TARGET	BASELINE	QRT 1	QRT 2			QRT 3	QRT 4	
ECONOMIC DEVELOPMENT	To promote and facilitate economic development in the area by June 2017	To review LED strategy	Review of the LED Strategy document		R 500 000	Reviewed LED Strategy	2008-2012 LED Strategy	1. Develop Terms of Reference for the review of the LED strategy. 2. Finalise the implementation plan and understanding with stakeholders. 3. Develop a project strategy.	1. Formulation of the LED Strategy Steering Committee. 2. Develop an implementation plan and meetings with stakeholders. 3. Draft socio-economic analysis report. 4. Draft LED strategy.	Draft socio-economic analysis report. 2. Draft LED strategy.	Final LED strategy	Terms of Reference and MOU entered into with EDCOC. LED Strategy. 4. Implementation plan. 5. minutes of stakeholder meetings and steering committee registers. 5. Socio-economic situational analysis report. 6. Draft LED Strategy. 7. Final	IPED Director	
		To develop & implement tourism sector plan	Develop tourism sector plan. 2. Develop a database on all tourism products in the area. 3. Identify other potential tourism programmes	Tourism Sector Plan		R 200 500	Tourism Sector Plan	Draft Tourism Sector Plan	1. Revival of the Local Tourism Organization with its Terms of Reference. 2. Finalise the implementation plan and understanding with stakeholders. 3. Forge partnerships with relevant departments on tourism products found in the area. 4. Develop a database of tourism products found in the area. 5. Develop a list of potential heritage sites. 6. Facilitate the process of the Act. 7. Identify heritage sites with relevant sectors like PRA. 8. Develop a list of potential heritage sites. 9. Develop a list of potential heritage sites. 10. Develop a list of potential heritage sites.	1. Revival of the Local Tourism Organization with its Terms of Reference. 2. Finalise the implementation plan and understanding with stakeholders. 3. Forge partnerships with relevant departments on tourism products found in the area. 4. Develop a database of tourism products found in the area. 5. Develop a list of potential heritage sites. 6. Facilitate the process of the Act. 7. Identify heritage sites with relevant sectors like PRA. 8. Develop a list of potential heritage sites. 9. Develop a list of potential heritage sites. 10. Develop a list of potential heritage sites.	Draft Tourism Sector Plan. 2. Implementation of the calendar of tourism events.	Final Tourism Sector Plan. 2. Implementation of the calendar of tourism events.	Terms of Reference. 2. Minutes of attendance registers and reports on the events implemented. 4. Tourism products database. 5. Calendar of events. 6. Tourism Sector Plan.	IPED Director
		Develop and maintain all heritage sites	Develop Heritage Sector Plan	Heritage Site Sector Plan		R 0	Formulation of Heritage Sector Plan	National Resource LED Strategy	1. Develop a list of potential heritage sites. 2. Facilitate the process of the Act. 3. Identify heritage sites with relevant sectors like PRA. 4. Develop a list of potential heritage sites. 5. Develop a list of potential heritage sites.	1. Develop a list of potential heritage sites. 2. Facilitate the process of the Act. 3. Identify heritage sites with relevant sectors like PRA. 4. Develop a list of potential heritage sites. 5. Develop a list of potential heritage sites.	Develop a heritage promotion and Draft heritage sector plan	Implement heritage Maintenance plan	Heritage site list. Maintenance Plan. Minutes of meetings	IPED Director
		Develop and implement agricultural sector plan	Develop Agricultural Sector Plan	Agricultural Sector Plan		R 150 000	Development of Agricultural Sector Plan	SDF and LED Strategy	1. Develop a list of potential agricultural sites. 2. Facilitate the process of the Act. 3. Identify agricultural sites with relevant sectors like PRA. 4. Develop a list of potential agricultural sites. 5. Develop a list of potential agricultural sites.	1. Develop a list of potential agricultural sites. 2. Facilitate the process of the Act. 3. Identify agricultural sites with relevant sectors like PRA. 4. Develop a list of potential agricultural sites. 5. Develop a list of potential agricultural sites.	Appointment of service provider and inception report	Final Agricultural Plan	Contract with service provider. Process Plan minutes of stakeholder meetings. draft document	IPED Director
		Provision of agricultural infrastructure	Fencing of grazing camps in ward 1, Tylden area	Fenced grazing camps in Tylden		R 1000 000,00	Fenced grazing camps in Tylden	Fencing of grazing camps in Tylden	1. Establish a project steering committee meeting. 2. Inception of the project. 3. Develop a list of potential agricultural sites. 4. Develop a list of potential agricultural sites.	1. Establish a project steering committee meeting. 2. Inception of the project. 3. Develop a list of potential agricultural sites. 4. Develop a list of potential agricultural sites.	Implementation of fencing project	Project Handover	1. Minutes, attendance registers & project minutes. 2. Contract with service provider. Process Plan minutes of stakeholder meetings. draft document	IPED Director
		Provision of relevant infrastructure	Renovation of the infrastructure	Renovation of the infrastructure		R 1,4 000	Renovation of the infrastructure	Renovation of the infrastructure	1. Develop a list of potential infrastructure sites. 2. Facilitate the process of the Act. 3. Identify infrastructure sites with relevant sectors like PRA. 4. Develop a list of potential infrastructure sites. 5. Develop a list of potential infrastructure sites.	1. Develop a list of potential infrastructure sites. 2. Facilitate the process of the Act. 3. Identify infrastructure sites with relevant sectors like PRA. 4. Develop a list of potential infrastructure sites. 5. Develop a list of potential infrastructure sites.	Formulation of Service Provider	Final SMMME & Co-Operatives Sector Plan	Contract with service provider. Process Plan minutes of stakeholder meetings. draft document	IPED Director
		Provision of relevant infrastructure	Renovation of the infrastructure	Renovation of the infrastructure		R 1,4 000	Renovation of the infrastructure	Renovation of the infrastructure	1. Develop a list of potential infrastructure sites. 2. Facilitate the process of the Act. 3. Identify infrastructure sites with relevant sectors like PRA. 4. Develop a list of potential infrastructure sites. 5. Develop a list of potential infrastructure sites.	1. Develop a list of potential infrastructure sites. 2. Facilitate the process of the Act. 3. Identify infrastructure sites with relevant sectors like PRA. 4. Develop a list of potential infrastructure sites. 5. Develop a list of potential infrastructure sites.	Formulation of Service Provider	Final SMMME & Co-Operatives Sector Plan	Contract with service provider. Process Plan minutes of stakeholder meetings. draft document	IPED Director
		Implement CWP program	Implement CWP program	Implement CWP program		R 2 000 000,00	Implement CWP program	Implement CWP program	1. Develop a list of potential CWP sites. 2. Facilitate the process of the Act. 3. Identify CWP sites with relevant sectors like PRA. 4. Develop a list of potential CWP sites. 5. Develop a list of potential CWP sites.	1. Develop a list of potential CWP sites. 2. Facilitate the process of the Act. 3. Identify CWP sites with relevant sectors like PRA. 4. Develop a list of potential CWP sites. 5. Develop a list of potential CWP sites.	Project inception and monitoring	Project Handover	Reports. Minutes and attendance registers. CWP. Reference	IPED Director
		To develop by law for the regulation of mining activities	Develop by law for the regulation of mining activities	Develop by law for the regulation of mining activities		R 300 000,00	Develop by law for the regulation of mining activities	Develop by law for the regulation of mining activities	1. Develop a list of potential mining sites. 2. Facilitate the process of the Act. 3. Identify mining sites with relevant sectors like PRA. 4. Develop a list of potential mining sites. 5. Develop a list of potential mining sites.	1. Develop a list of potential mining sites. 2. Facilitate the process of the Act. 3. Identify mining sites with relevant sectors like PRA. 4. Develop a list of potential mining sites. 5. Develop a list of potential mining sites.	Profiling of all mining activities in the municipality regulation by law in partnership DMR	Final By law	Profile, reports, minutes notices.	IPED Director
		Integrated Development Planning	To ensure that a credible IDP for 2016/2017 is developed	Develop a credible IDP		R 300 000,00	Develop a credible IDP	Develop a credible IDP	1. Develop a list of potential IDP sites. 2. Facilitate the process of the Act. 3. Identify IDP sites with relevant sectors like PRA. 4. Develop a list of potential IDP sites. 5. Develop a list of potential IDP sites.	1. Develop a list of potential IDP sites. 2. Facilitate the process of the Act. 3. Identify IDP sites with relevant sectors like PRA. 4. Develop a list of potential IDP sites. 5. Develop a list of potential IDP sites.	Review situational analysis	Draft IDP document	Final IDP document	advertisements. IDP/Budget and PMS process plan, situational analysis report, draft IDP and final IDP.
Performance management	To ensure compliance with applicable legislation, policies and procedures are on gang bases	Review Performance Management System Framework		R 300 000,00	Review Performance Management System Framework	Review Performance Management System Framework	1. Develop a list of potential performance management sites. 2. Facilitate the process of the Act. 3. Identify performance management sites with relevant sectors like PRA. 4. Develop a list of potential performance management sites. 5. Develop a list of potential performance management sites.	1. Develop a list of potential performance management sites. 2. Facilitate the process of the Act. 3. Identify performance management sites with relevant sectors like PRA. 4. Develop a list of potential performance management sites. 5. Develop a list of potential performance management sites.	Coordinate the development of the performance report.	Coordinate the development of the performance report.	IDP/PMS and Budget process plan, minutes and attendance registers. Performance reports	IPED Director		

PRIORITY AREA	KEY PERFORMANCE AREA (KPA) 4: SPATIAL PLANNING AND LAND USE MANAGEMENT												
	MEASURABLE OBJECTIVES	STRATEGY	PROJECTS / PROGRAMMES	KPI	PROGRAMME BUDGET ALLOCATION	ANNUAL TARGET	BASELINE	PLANNED QUARTERLY TARGETS				WEIGHT	
								QRT 1	QRT 2	QRT 3	QRT 4	EVIDENCE	CUSTODIAN
SPATIAL PLANNING	To ensure the human settlement patterns by June 2017	Capacitate the small town localisation, implement SDF and Local SDF tribunals	Implement the Likhani Establishment of Likhani SDF and LSDF tribunals	KPI of Likhani SDF and LSDF	R 500,000.00	Compliance with LUM SDF and LUD	SPLUMA, Town Planning Scheme	Implementation of law, population organogram	Participation in Tribunals	Joint members stand alone tribunal	Monitoring of SDF documents	Minutes of appointment of members, minutes of joint meetings, register of LUM & LUD application	Director H.S.L.D.
		Implement SDF and Local SDF tribunals	Implement the small town localisation of SPLUMA	Business Plan	operational budget	Compliance with SPLUMA	SPLUMA, SPLUMA BY-LAW	Developing Business Plan of Traditional leaders and community meetings with CBOs and UICDs	Conduct Workshops with Traditional Leaders	Completion of an MOU	Implementation of project	Minutes of workshop, MOU	Director H.S.L.D.
POUNDS	To ensure compliance with relevant standards	Implement land use management of building control measures	Implement SPLUMA of implementation of building control measures	SPLUMA BY-LAW		compliance with Use Management Plans	SPLUMA	Research	Appointment of Planning Inspectors	Inspection of buildings	Inspection of all buildings	Reports of building compliance, community finances and well-being	Director H.S.L.D.
HUMAN SETTLEMENTS	To create sustainable Human Settlements by June 2017	Develop a by-law	Implement projects as identified in the Housing Sector Plan	Pound by-law developed		By - law adopted by council	0	Research	Research	Stakeholder engagement on the Draft	Adopted by-law	Council resolution	Director Community Services
		Implement Housing Sector Plan	Implement projects as identified in the Housing Sector Plan				Housing Sector Plan						
		Facilitate provision of low cost housing in both rural and urban areas											









SDBIP VOTES - COMPONENT 2  
 Monthly Projections of Revenue and Expenditure by Vote 2014/15

Directorate	Function (Vote)	November - 15			December - 15			January - 15			February - 15		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
Administration Services	Finance and Administration	970,773	0	0	970,773	0	0	970,773	0	0	970,773	0	0
Community Services	Health	0	0	0	0	0	0	0	0	0	0	0	0
	Community and Social Services	885,790	300,000	95,554	885,790	300,000	95,554	885,790	300,000	95,554	885,790	300,000	95,554
	Sport and Recreation	1,146,297	299,371	18,046	1,146,297	299,371	18,046	1,146,297	299,371	18,046	1,146,297	299,371	18,046
	Environmental Protection	0	0	0	0	0	0	0	0	0	0	0	0
	Waste Management	1,991,400	401,026	4,099,645	1,991,400	401,026	1,343,172	1,991,400	401,026	1,839,492	1,991,400	401,026	1,721,289
	<b>Directorate Total</b>	<b>4,023,487</b>	<b>1,000,397</b>	<b>4,713,244</b>	<b>4,023,487</b>	<b>1,000,397</b>	<b>1,456,772</b>	<b>4,023,487</b>	<b>1,000,397</b>	<b>1,953,091</b>	<b>4,023,487</b>	<b>1,000,397</b>	<b>1,834,889</b>
Community Services	Public Safety	3,001,904	0	846,154	3,001,904	0	846,154	3,001,904	0	846,154	3,001,904	0	846,154
	<b>Directorate Total</b>	<b>3,001,904</b>	<b>0</b>	<b>846,154</b>	<b>3,001,904</b>	<b>0</b>	<b>846,154</b>	<b>3,001,904</b>	<b>0</b>	<b>846,154</b>	<b>3,001,904</b>	<b>0</b>	<b>846,154</b>
Estate Services	Finance and Administrative	77,259	0	162,285	77,259	0	162,285	77,259	0	162,285	77,259	0	162,285
	Planning and Development	1,177,216	0	563	1,177,216	0	563	1,177,216	0	563	1,177,216	0	563
	Community and Social Services	348,612	485,833	33,078	348,612	485,833	33,078	348,612	485,833	33,078	348,612	485,833	33,078
	Housing Projects	0	0	0	0	0	0	0	0	0	0	0	0
	<b>Directorate Total</b>	<b>1,603,086</b>	<b>485,833</b>	<b>195,925</b>	<b>1,603,086</b>	<b>485,833</b>	<b>195,925</b>	<b>1,603,086</b>	<b>485,833</b>	<b>195,925</b>	<b>1,603,086</b>	<b>485,833</b>	<b>195,925</b>
Financial Services	Finance and Administrative	2,972,017	208,333	13,320,457	2,972,017	208,333	13,320,457	2,972,017	208,333	13,320,457	2,972,017	208,333	13,320,457
Council	Executive and Council	2,743,232	0	33,199,339	2,743,232	0	764	2,743,232	0	764	2,743,232	0	764
Municipal Manager	Executive and Council	1,403,493	0	930,000	1,403,493	0	0	1,403,493	0	0	1,403,493	0	0
IPED	Executive and Council	628,322	156,629	0	628,322	156,629	0	628,322	156,629	0	628,322	156,629	0
Technical Services	Finance and Administrative	1,201,011	0	0	1,201,011	0	0	1,201,011	0	0	1,201,011	0	0
	Planning and Development	639,240	156,629	2,200,000	639,240	156,629	0	639,240	156,629	0	639,240	156,629	0
	Wastewater Management	0	0	0	0	0	0	0	0	0	0	0	0
	Road Transport	1,962,250	2,656,951	11,150,924	1,962,250	2,656,951	523,121	1,962,250	2,656,951	523,121	1,962,250	2,656,951	523,121
	Water	0	0	0	0	0	0	0	0	0	0	0	0
	Electricity	18,152,348	1,889,000	14,404,222	18,152,348	1,889,000	14,404,222	18,152,348	1,889,000	14,404,222	18,152,348	1,889,000	14,404,222
	Other	12,185	0	237	12,185	0	237	12,185	0	237	12,185	0	237
	Housing Projects	0	0	0	0	0	0	0	0	0	0	0	0
	Waste Management	0	0	0	0	0	0	0	0	0	0	0	0
	<b>Directorate Total</b>	<b>21,967,034</b>	<b>4,702,580</b>	<b>27,755,363</b>	<b>21,967,034</b>	<b>4,702,580</b>	<b>14,927,560</b>	<b>21,967,034</b>	<b>4,702,580</b>	<b>14,927,560</b>	<b>21,967,034</b>	<b>4,702,580</b>	<b>14,927,560</b>
	<b>Total</b>	<b>39,313,348</b>	<b>6,563,772</b>	<b>80,960,502</b>	<b>39,313,348</b>	<b>6,563,772</b>	<b>30,747,652</b>	<b>39,313,348</b>	<b>6,563,772</b>	<b>31,243,971</b>	<b>39,313,348</b>	<b>6,563,772</b>	<b>31,125,769</b>

SDBIP VOTES - COMPONENT 2  
Monthly Projections of Revenue and Expenditure by Vote 2014

Directorate	Function (Vote)	March - 15		April - 15		May - 15		June - 15	
		Opex	Capex	Opex	Capex	Opex	Capex	Opex	Capex
Administration Services	Finance and Administration	970,773	0	0	0	970,773	0	0	0
Community Services	Health	0	0	0	0	0	0	0	0
	Community and Social Services	885,790	300,000	300,000	95,554	885,790	300,000	300,000	95,554
	Sport and Recreation	1,146,297	299,371	299,371	18,046	1,146,297	299,371	299,371	18,046
	Environmental Protection	0	0	0	0	0	0	0	0
	Waste Management	1,991,400	401,026	401,026	1,409,764	1,991,400	401,026	401,026	2,052,317
	<b>Directorate Total</b>	<b>4,023,487</b>	<b>1,000,397</b>	<b>1,000,397</b>	<b>1,523,384</b>	<b>4,023,487</b>	<b>1,000,397</b>	<b>1,000,397</b>	<b>2,165,917</b>
Community Services	Public Safety	3,001,904	0	846,154	846,154	3,001,904	0	846,154	846,154
	<b>Directorate Total</b>	<b>3,001,904</b>	<b>0</b>	<b>846,154</b>	<b>846,154</b>	<b>3,001,904</b>	<b>0</b>	<b>846,154</b>	<b>846,154</b>
Estate Services	Finance and Administrative	77,259	0	162,285	162,285	77,259	0	162,285	162,285
	Planning and Development	1,177,216	0	593	593	1,177,216	0	593	593
	Community and Social Services	348,612	485,833	33,078	33,078	348,612	485,833	33,078	33,078
	Housing Projects	0	0	0	0	0	0	0	0
	<b>Directorate Total</b>	<b>1,603,086</b>	<b>485,833</b>	<b>195,925</b>	<b>195,925</b>	<b>1,603,086</b>	<b>485,833</b>	<b>195,925</b>	<b>195,925</b>
Financial Services	Finance and Administrative	2,972,017	208,333	13,320,457	13,320,457	2,972,017	208,333	13,320,457	13,320,457
Council	Executive and Council	2,743,232	0	764	764	2,743,232	0	764	764
Municipal Manager	Executive and Council	1,403,493	0	0	0	1,403,493	0	0	0
IPED	Executive and Council	628,322	156,629	0	0	628,322	156,629	0	0
Technical Services	Finance and Administrative	1,201,011	0	0	0	1,201,011	0	0	0
	Planning and Development	639,240	156,629	0	0	639,240	156,629	0	0
	Wastewater Management	0	0	0	0	0	0	0	0
	Road Transport	1,962,250	2,656,951	523,121	523,121	1,962,250	2,656,951	523,121	523,121
	Water	0	0	0	0	0	0	0	0
	Electricity	18,152,348	1,889,000	14,404,222	14,404,222	18,152,348	1,889,000	14,404,222	14,404,222
	Other	12,185	0	237	237	12,185	0	237	237
	Housing Projects	0	0	0	0	0	0	0	0
	Waste Management	0	0	0	0	0	0	0	0
	<b>Directorate Total</b>	<b>21,967,034</b>	<b>4,702,580</b>	<b>14,927,580</b>	<b>14,927,580</b>	<b>21,967,034</b>	<b>4,702,580</b>	<b>14,927,580</b>	<b>14,927,580</b>
	<b>Total</b>	<b>39,313,348</b>	<b>6,553,772</b>	<b>30,814,264</b>	<b>30,814,264</b>	<b>39,313,348</b>	<b>6,553,772</b>	<b>31,201,565</b>	<b>31,456,797</b>



Service Delivery Budget Implementation Plan 2015/16

Administrative Services

Executive Councillor: A. van Heerden

Administrative Services Acting Director: S. Nkonki

Service Delivery Unit	Government Financial Statistic (Vote) Classification
Administration and Human Resources	Finance & Administration
1110-00	

Summary of 2015/16

Finance & Administration	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	11,649,281	11,649,281	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773
Operating Grant Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Expenditures</b>	<b>11,649,281</b>	<b>11,649,281</b>	<b>970,773</b>	<b>970,773</b>	<b>970,773</b>	<b>970,773</b>	<b>970,773</b>	<b>970,773</b>	<b>970,773</b>	<b>970,773</b>	<b>970,773</b>	<b>970,773</b>	<b>970,773</b>	<b>970,773</b>
Direct Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Grant Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Service Delivery Budget Implementation Plan 20 2015/16**

Community Services Directorate

Executive Councillor: Cllr. Dyan

Community Services Director: G. Judeel

Service Delivery Unit	Government Financial Statistic (Vote) Classification
Cemeteries	1125-02 Community & Social Services
Comm Services Administration	1125-00 Community & Social Services
Ezibeleni Library	1125-40 Community & Social Services
Queenstown Library	1125-46 Community & Social Services
Mlungisi Library	1125-42 Community & Social Services
Parkvale Library	1125-44 Community & Social Services
Whittlesea Library	1125-48 Community & Social Services
Nature Reserve	1125-52 Community & Social Services
Berry Dam Recreation Ground	Sport & Recreation
Parks	1125-16 Sport & Recreation
Sportsfields	1125-58 Sport & Recreation
Bonkolo Dam Recreation Ground	1125-60 Sport & Recreation
Refuse Disposal (Landfill)	1125-66 Sport & Recreation
Cleaning Services	1125-10 Waste Management
Street Cleaning	1125-12 Waste Management
	1125-08 Waste Management
	1125-14 Waste Management

**Summary of 2015/16**

Community & Social Services	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	10,629,478	10,629,478	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>10,629,478</b>	<b>10,629,478</b>	<b>885,790</b>	<b>885,790</b>	<b>885,790</b>	<b>885,790</b>	<b>885,790</b>	<b>885,790</b>	<b>885,790</b>	<b>885,790</b>	<b>885,790</b>	<b>885,790</b>	<b>885,790</b>	<b>885,790</b>
Direct Operating Income	1,146,652	1,146,652	95,554	95,554	95,554	95,554	95,554	95,554	95,554	95,554	95,554	95,554	95,554	95,554
Operating Grant Income	4,150,000	4,150,000	4,150,000											
Capital Grant Income	3,600,000	3,600,000	1,000,000	1,600,000	0	0	500,000	0	0	0	500,000	0	0	0
<b>Total Direct Operating Income</b>	<b>8,896,652</b>	<b>8,896,652</b>	<b>5,245,554</b>	<b>1,695,554</b>	<b>95,554</b>	<b>95,554</b>	<b>595,554</b>	<b>95,554</b>	<b>95,554</b>	<b>95,554</b>	<b>595,554</b>	<b>95,554</b>	<b>95,554</b>	<b>95,554</b>



Total Capital Expenditure	3,600,000	3,600,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
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<b>Sport &amp; Recreation</b>		Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	13,755,564	13,755,564	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297
Operating Grant Expenses	0	0													
<b>Total Direct Operating Expenditures</b>	<b>13,755,564</b>	<b>13,755,564</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>	<b>1,146,297</b>
Direct Operating Income	216,550	216,550	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046
Operating Grant Income	3,592,450	3,592,450	3,592,450	0	0	0	0	0	0	0	0	0	0	0	0
Capital Grant Income	3,809,000	3,809,000	3,810,496	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046
<b>Total Direct Operating Income</b>	<b>3,592,450</b>	<b>3,592,450</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>	<b>299,371</b>
<b>Total Capital Expenditure</b>															

<b>Waste Management</b>		Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	37,588,052	23,826,225	1,956,113	1,956,113	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400
Operating Grant Expenses															
<b>Total Direct Operating Expenditures</b>	<b>37,588,052</b>	<b>23,826,225</b>	<b>1,956,113</b>	<b>1,956,113</b>	<b>1,991,400</b>	<b>1,991,400</b>	<b>1,991,400</b>	<b>1,991,400</b>	<b>1,991,400</b>	<b>1,991,400</b>	<b>1,991,400</b>	<b>1,991,400</b>	<b>1,991,400</b>	<b>1,991,400</b>	<b>1,991,400</b>
Direct Operating Income	41,557,769	24,811,048	1,449,738	1,171,457	2,606,685	1,978,979	1,978,979	4,099,645	1,343,172	1,839,492	1,721,289	3,341,386	1,409,784	1,797,105	2,052,317
Operating Grant Income															
Capital Grant Income	612,309	612,309	612,309												
<b>Total Direct Operating Income</b>	<b>42,170,078</b>	<b>25,423,357</b>	<b>2,062,047</b>	<b>1,171,457</b>	<b>2,606,685</b>	<b>1,978,979</b>	<b>1,978,979</b>	<b>4,099,645</b>	<b>1,343,172</b>	<b>1,839,492</b>	<b>1,721,289</b>	<b>3,341,386</b>	<b>1,409,784</b>	<b>1,797,105</b>	<b>2,052,317</b>
<b>Total Capital Expenditure</b>	<b>4,812,309</b>	<b>4,812,309</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>	<b>401,026</b>



**Service Delivery Budget Implementation Plan 20 2015/16**

**Community Safety Directorate**

**Executive Councillor:** Cllr. Lungisa

**Community Services Director:** Vacant

Service Delivery Unit	Government Financial Statistic (Vote) Classification
Fire Brigade	1140-18
Municipal Security	1140-50
Pound and Commonage	1140-62
Control Room	1140-04
Emergency & Disaster Planning	1140-16
Traffic Administration & Control	1140-64

**Summary of 2015/16 Budget**

	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
<b>Public Safety</b>														
Direct Operating Expenses	36,022,842	36,022,842	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>36,022,842</b>	<b>36,022,842</b>	<b>3,001,904</b>	<b>3,001,904</b>	<b>3,001,904</b>	<b>3,001,904</b>	<b>3,001,904</b>	<b>3,001,904</b>	<b>3,001,904</b>	<b>3,001,904</b>	<b>3,001,904</b>	<b>3,001,904</b>	<b>3,001,904</b>	<b>3,001,904</b>
Direct Operating Income	10,153,847	84,615	811,626	811,626	811,626	811,626	811,626	811,626	811,626	811,626	811,626	811,626	811,626	811,626
Operating Grant Income														
Capital Grant Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Income</b>	<b>10,153,847</b>	<b>10,153,847</b>	<b>846,154</b>	<b>846,154</b>	<b>846,154</b>	<b>846,154</b>	<b>846,154</b>	<b>846,154</b>	<b>846,154</b>	<b>846,154</b>	<b>846,154</b>	<b>846,154</b>	<b>846,154</b>	<b>846,154</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Service Delivery Budget Implementation Plan 2015/16

Human Settlements Directorate

Executive Councillor: A.E. Hulushe

Human Settlements Director: O.L. Nomeva

Service Delivery Unit	Government Financial Statistic (Vote) Classification
Queenstown Civic Centre	1270 Community & Social Services
Ashley Wyngaard Civic Centre	1274 Community & Social Services
Ekuphumleni Civic Centre	1276 Community & Social Services
Sada Civic Centre	1279 Community & Social Services
Mendi Civic Centre	1280 Community & Social Services
Mlungisi Civic Centre	1281 Community & Social Services
Ezibeleni Civic Centre	1284 Community & Social Services
Villages Civic Centre	1291 Community & Social Services
Fairview/Uitsig Flat	1180 Finance & Administrative
Art Gallery	1268 Finance & Administrative
Arts and Culture Centre	1269 Finance & Administrative
Municipal Buildings	1275 Finance & Administrative
50 Municipal Houses	1283 Finance & Administrative
Public Convenience	1285 Finance & Administrative
Rowell Old Age Home	1286 Finance & Administrative
Sunshine Municipal Buildings	1288 Finance & Administrative
Vet Diagnostic Building	1290 Finance & Administrative
Estates Administration	1020 Planning & Development
Housing Infrastructure Projects (agency)	CAPEX Housing Projects



**Summary of 2015/16 Budget**

Community & Social Services	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	4,183,340	4,183,340	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>4,183,340</b>	<b>4,183,340</b>	<b>348,612</b>	<b>348,612</b>	<b>348,612</b>	<b>348,612</b>	<b>348,612</b>	<b>348,612</b>	<b>348,612</b>	<b>348,612</b>	<b>348,612</b>	<b>348,612</b>	<b>348,612</b>	<b>348,612</b>
Direct Operating Income	396,930	396,930	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078
Operating Grant Income														
Capital Grant Income	5,830,000	5,830,000	5,830,000	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Income</b>	<b>6,226,930</b>	<b>6,226,930</b>	<b>5,863,078</b>	<b>33,078</b>	<b>33,078</b>	<b>33,078</b>	<b>33,078</b>	<b>33,078</b>	<b>33,078</b>	<b>33,078</b>	<b>33,078</b>	<b>33,078</b>	<b>33,078</b>	<b>33,078</b>
<b>Total Capital Expenditure</b>	<b>5,830,000</b>	<b>5,830,000</b>	<b>485,833</b>	<b>485,833</b>	<b>485,833</b>	<b>485,833</b>	<b>485,833</b>	<b>485,833</b>	<b>485,833</b>	<b>485,833</b>	<b>485,833</b>	<b>485,833</b>	<b>485,833</b>	<b>485,833</b>

Finance & Administration	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	7,480,309	927,109	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>7,480,309</b>	<b>927,109</b>	<b>77,259</b>	<b>77,259</b>	<b>77,259</b>	<b>77,259</b>	<b>77,259</b>	<b>77,259</b>	<b>77,259</b>	<b>77,259</b>	<b>77,259</b>	<b>77,259</b>	<b>77,259</b>	<b>77,259</b>
Direct Operating Income	1,947,420	1,947,420	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285
Operating Grant Income														
Capital Grant Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Income</b>	<b>1,947,420</b>	<b>1,947,420</b>	<b>162,285</b>	<b>162,285</b>	<b>162,285</b>	<b>162,285</b>	<b>162,285</b>	<b>162,285</b>	<b>162,285</b>	<b>162,285</b>	<b>162,285</b>	<b>162,285</b>	<b>162,285</b>	<b>162,285</b>
<b>Total Capital Expenditure</b>														

Planning & Development	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	14,126,588	14,126,588	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>14,126,588</b>	<b>14,126,588</b>	<b>1,177,216</b>	<b>1,177,216</b>	<b>1,177,216</b>	<b>1,177,216</b>	<b>1,177,216</b>	<b>1,177,216</b>	<b>1,177,216</b>	<b>1,177,216</b>	<b>1,177,216</b>	<b>1,177,216</b>	<b>1,177,216</b>	<b>1,177,216</b>
Direct Operating Income	10,750	6,750	563	563	563	563	563	563	563	563	563	563	563	563
Operating Grant Income														
Capital Grant Income														
<b>Total Direct Operating Income</b>	<b>10,750</b>	<b>6,750</b>	<b>563</b>	<b>563</b>	<b>563</b>	<b>563</b>	<b>563</b>	<b>563</b>	<b>563</b>	<b>563</b>	<b>563</b>	<b>563</b>	<b>563</b>	<b>563</b>
<b>Total Capital Expenditure</b>														

Housing	Original Budget	#REF!	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	0		0	0	0	0	0	0	0	0	0	0	0	0
Operating Grant Expenses	0		0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Direct Operating Income	0		0	0	0	0	0	0	0	0	0	0	0	0
Operating Grant Income	0		0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>														



**Service Delivery Budget Implementation Plan 2015/16**

**Budget & Treasury**

**Executive Councillor:** M. Peter

**Chief Financial Officer:** N. Ntshanga

Service Delivery Unit	Government Financial Statistic (Vote) Classification
Assessment rates	1105-02
Financial Services Administration	1115-00
Computers: Information Technology	1115-04
	Finance & Administrative
	Finance & Administrative

**Summary of 2 2015/16 Budget**

	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
<b>Finance &amp; Administration</b>														
Direct Operating Expenses	44,958,524	33,989,203	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434
Operating Grant Expenses	1,675,000	1,675,000	139,583	139,583	139,583	139,583	139,583	139,583	139,583	139,583	139,583	139,583	139,583	139,583
<b>Total Direct Operating Expenditures</b>	<b>46,633,524</b>	<b>35,664,203</b>	<b>2,972,017</b>	<b>2,972,017</b>	<b>2,972,017</b>	<b>2,972,017</b>	<b>2,972,017</b>	<b>2,972,017</b>	<b>2,972,017</b>	<b>2,972,017</b>	<b>2,972,017</b>	<b>2,972,017</b>	<b>2,972,017</b>	<b>2,972,017</b>
Direct Operating Income	170,814,802	159,845,481	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457
Operating Grant Income	1,675,000	1,675,000	1,675,000	0	0	0	0	0	0	0	0	0	0	0
Capital Grant Income	2,500,000	2,500,000	2,500,000	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Income</b>	<b>174,989,802</b>	<b>164,020,481</b>	<b>17,495,457</b>	<b>13,320,457</b>	<b>13,320,457</b>	<b>13,320,457</b>	<b>13,320,457</b>	<b>13,320,457</b>	<b>13,320,457</b>	<b>13,320,457</b>	<b>13,320,457</b>	<b>13,320,457</b>	<b>13,320,457</b>	<b>13,320,457</b>
<b>Total Capital Expenditure</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>208,333</b>	<b>208,333</b>	<b>208,333</b>	<b>208,333</b>	<b>208,333</b>	<b>208,333</b>	<b>208,333</b>	<b>208,333</b>	<b>208,333</b>	<b>208,333</b>	<b>208,333</b>	<b>208,333</b>

Service Delivery Budget Implementation Plan 2015/16

Council General

Executive Mayor: N .Makanda

Municipal Manager: M. Nofemela

Service Delivery Unit	1120-00	Government Financial Statistic (Vote) Classification
Council General		Executive and Council

Summary of 2015/16 Budget

	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
<b>Council General</b>														
Direct Operating Expenses	32,918,787	32,918,787	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232
Operating Grant Expenses														
<b>Total Direct Operating Expenditures</b>	<b>32,918,787</b>	<b>32,918,787</b>	<b>2,743,232</b>	<b>2,743,232</b>	<b>2,743,232</b>	<b>2,743,232</b>	<b>2,743,232</b>	<b>2,743,232</b>	<b>2,743,232</b>	<b>2,743,232</b>	<b>2,743,232</b>	<b>2,743,232</b>	<b>2,743,232</b>	<b>2,743,232</b>
Direct Operating Income	99,159,454	99,159,454	41,054,324	764	764	764	33,199,339	764	764	764	24,898,918	764	764	764
Operating Grant Income														
Capital Grant Income														
<b>Total Direct Operating Income</b>	<b>99,159,454</b>	<b>99,159,454</b>	<b>41,054,324</b>	<b>764</b>	<b>764</b>	<b>764</b>	<b>33,199,339</b>	<b>764</b>	<b>764</b>	<b>764</b>	<b>24,898,918</b>	<b>764</b>	<b>764</b>	<b>764</b>
<b>Total Capital Expenditure</b>														





**Service Delivery Budget Implementation Plan 2015/16**  
**LED/IDP**

**Executive Councilor:** N. Pambo  
**IPED Director** I. Sondlo

Service Delivery Unit	1150-00	Government Financial Statistic (Vote) Classification
LED/SPU Unit		Executive and Council

**Summary of 2012 2015/16 Budget**

Municipal Manager	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	7,539,862	7,539,862	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322
Operating Grant Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Direct Operating Expenditures</b>	<b>7,539,862</b>	<b>7,539,862</b>	<b>628,322</b>	<b>628,322</b>	<b>628,322</b>	<b>628,322</b>	<b>628,322</b>	<b>628,322</b>	<b>628,322</b>	<b>628,322</b>	<b>628,322</b>	<b>628,322</b>	<b>628,322</b>	<b>628,322</b>
Direct Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Grant Income	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
<b>Total Direct Operating Income</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>
<b>Total Capital Expenditure</b>	<b>1,879,550</b>	<b>1,879,550</b>	<b>156,631</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>

**Service Delivery Budget Implementation Plan 2020/15/16**

**Technical Services Directorate**

**Executive Councillor:** M.Z.Gwantshu

**Technical Services Director:** G. Zabalungu Acting Director

Service Delivery Unit	Government Financial Statistic (Vote) Classification
Technical Services Administration	1130-00 Electricity
Electricity Distribution	1130-06 Electricity
Vehicle Fleet	1130-22 Finance & Administrative
Mechanics Workshop	1130-12 Finance & Administrative
Areodrome	1130-02 Other
Infrastructure Development Unit	1130-10 Planning & Development
Streets	1130-20 Road Transport
Sewerage Disposal Works	1130-16 Wastewater Management
Water Distribution	1130-26 Water



**Summar 2015/16 Budget**

<b>Electricity</b>	<b>Original Budget</b>	<b>Cash Budget</b>	<b>July 15</b>	<b>Aug 15</b>	<b>Sep 15</b>	<b>Oct 15</b>	<b>Nov 15</b>	<b>Dec 15</b>	<b>Jan 15</b>
Direct Operating Expenses	251,073,490	217,828,170	18,152,348	18,152,348	18,152,348	18,152,348	18,152,348	18,152,348	18,152,348
Operating Grant Expenses									
<b>Total Direct Operating Expenditures</b>	<b>251,073,490</b>	<b>217,828,170</b>	<b>18,152,348</b>	<b>18,152,348</b>	<b>18,152,348</b>	<b>18,152,348</b>	<b>18,152,348</b>	<b>18,152,348</b>	<b>18,152,348</b>
Direct Operating Income	206,095,984	172,850,664	14,404,222	14,404,222	14,404,222	14,404,222	14,404,222	14,404,222	14,404,222
Operating Grant Income									
Capital Grant Income	8,010,264	8,010,264	8,010,264	0	0	0	0	0	0
<b>Total Direct Operating Income</b>	<b>214,106,248</b>	<b>180,860,928</b>	<b>22,414,486</b>	<b>14,404,222</b>	<b>14,404,222</b>	<b>14,404,222</b>	<b>14,404,222</b>	<b>14,404,222</b>	<b>14,404,222</b>
<b>Total Capital Expenditure</b>	<b>22,668,000</b>	<b>22,668,000</b>	<b>1,889,000</b>	<b>1,889,000</b>	<b>1,889,000</b>	<b>1,889,000</b>	<b>1,889,000</b>	<b>1,889,000</b>	<b>1,889,000</b>

<b>Finance &amp; Administration</b>	<b>Original Budget</b>	<b>Cash Budget</b>	<b>July 15</b>	<b>Aug 15</b>	<b>Sep 15</b>	<b>Oct 15</b>	<b>Nov 15</b>	<b>Dec 15</b>	<b>Jan 15</b>
Direct Operating Expenses	14,412,133	14,412,133	1,201,011	1,201,011	1,201,011	1,201,011	1,201,011	1,201,011	1,201,011
Operating Grant Expenses									
<b>Total Direct Operating Expenditures</b>	<b>14,412,133</b>	<b>14,412,133</b>	<b>1,201,011</b>	<b>1,201,011</b>	<b>1,201,011</b>	<b>1,201,011</b>	<b>1,201,011</b>	<b>1,201,011</b>	<b>1,201,011</b>
Direct Operating Income									
Operating Grant Income									
Capital Grant Income									
<b>Total Direct Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other	Original Budget	Cash Budget											
		July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15					
Direct Operating Expenses	146,225	12,185	12,185	12,185	12,185	12,185	12,185	12,185	12,185	12,185	12,185	12,185	12,185
Operating Grant Expenses													
<b>Total Direct Operating Expenditures</b>	<b>146,225</b>	<b>12,185</b>	<b>12,185</b>	<b>12,185</b>	<b>12,185</b>	<b>12,185</b>	<b>12,185</b>	<b>12,185</b>	<b>12,185</b>	<b>12,185</b>	<b>12,185</b>	<b>12,185</b>	<b>12,185</b>
Direct Operating Income	2,840	237	237	237	237	237	237	237	237	237	237	237	237
Operating Grant Income													
Capital Grant Income													
<b>Total Direct Operating Income</b>	<b>2,840</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>	<b>237</b>
<b>Total Capital Expenditure</b>													

Planning & Development	Original Budget	Cash Budget											
		July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15					
Direct Operating Expenses	4,870,880	405,907	405,907	405,907	405,907	405,907	405,907	405,907	405,907	405,907	405,907	405,907	405,907
Operating Grant Expenses	2,800,000	233,333	233,333	233,333	233,333	233,333	233,333	233,333	233,333	233,333	233,333	233,333	233,333
<b>Total Direct Operating Expenditures</b>	<b>7,670,880</b>	<b>639,240</b>	<b>639,240</b>	<b>639,240</b>	<b>639,240</b>	<b>639,240</b>	<b>639,240</b>	<b>639,240</b>	<b>639,240</b>	<b>639,240</b>	<b>639,240</b>	<b>639,240</b>	<b>639,240</b>
Direct Operating Income	1,609,850	409,850	0	0	0	0	0	0	0	0	0	0	0
Operating Grant Income	2,800,000	1,000,000	0	0	0	0	0	0	0	0	0	0	0
Capital Grant Income													
<b>Total Direct Operating Income</b>	<b>4,409,850</b>	<b>1,409,850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>1,879,550</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>	<b>156,629</b>

<b>Road Transport</b>		Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15
Direct Operating Expenses		31,773,323	23,547,003	1,962,250	1,962,250	1,962,250	1,962,250	1,962,250	1,962,250	1,962,250
Operating Grant Expenses										
<b>Total Direct Operating Expenditures</b>		<b>31,773,323</b>	<b>23,547,003</b>	<b>1,962,250</b>	<b>1,962,250</b>	<b>1,962,250</b>	<b>1,962,250</b>	<b>1,962,250</b>	<b>1,962,250</b>	<b>1,962,250</b>
Direct Operating Income		6,277,456	6,277,456	523,121	523,121	523,121	523,121	523,121	523,121	523,121
Operating Grant Income										
Capital Grant Income		31,883,408	31,883,408	10,627,803	0	0	0	10,627,803	0	0
<b>Total Direct Operating Income</b>		<b>38,160,864</b>	<b>38,160,864</b>	<b>11,150,924</b>	<b>523,121</b>	<b>523,121</b>	<b>523,121</b>	<b>11,150,924</b>	<b>523,121</b>	<b>523,121</b>
<b>Total Capital Expenditure</b>		<b>31,883,408</b>	<b>31,883,408</b>	<b>2,656,951</b>	<b>2,656,951</b>	<b>2,656,951</b>	<b>2,656,951</b>	<b>2,656,951</b>	<b>2,656,951</b>	<b>2,656,951</b>

<b>Wastewater Management</b>		Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15
Direct Operating Expenses										
Operating Grant Expenses										
<b>Total Direct Operating Expenditures</b>										
Direct Operating Income										
Operating Grant Income										
Capital Grant Income										
<b>Total Direct Operating Income</b>										
<b>Total Capital Expenditure</b>										



<b>Water</b>	<b>Original Budget</b>	<b>Cash Budget</b>	<b>July 15</b>	<b>Aug 15</b>	<b>Sep 15</b>	<b>Oct 15</b>	<b>Nov 15</b>	<b>Dec 15</b>	<b>Jan 15</b>
Direct Operating Expenses									
Operating Grant Expenses									
<b>Total Direct Operating Expenditures</b>									
Direct Operating Income									
Operating Grant Income									
Capital Grant Income									
<b>Total Direct Operating Income</b>									
<b>Total Capital Expenditure</b>									

in

Feb 15	Mar 15	Apr 15	May 15	Jun 15
18,152,348	18,152,348	18,152,348	18,152,348	18,152,348
18,152,348	18,152,348	18,152,348	18,152,348	18,152,348
14,404,222	14,404,222	14,404,222	14,404,222	14,404,222
0	0	0	0	0
14,404,222	14,404,222	14,404,222	14,404,222	14,404,222
1,889,000	1,889,000	1,889,000	1,889,000	1,889,000

Feb 15	Mar 15	Apr 15	May 15	Jun 15
1,201,011	1,201,011	1,201,011	1,201,011	1,201,011
1,201,011	1,201,011	1,201,011	1,201,011	1,201,011
0	0	0	0	0
0	0	0	0	0



Feb 15	Mar 15	Apr 15	May 15	Jun 15
12,185	12,185	12,185	12,185	12,185
12,185	12,185	12,185	12,185	12,185
237	237	237	237	237
237	237	237	237	237

Feb 15	Mar 15	Apr 15	May 15	Jun 15
405,907	405,907	405,907	405,907	405,907
233,333	233,333	233,333	233,333	233,333
639,240	639,240	639,240	639,240	639,240
0	0	0	0	0
0	600,000	0	0	0
0	0	0	0	0
0	600,000	0	0	0
156,629	156,629	156,629	156,629	156,629

Feb 15	Mar 15	Apr 15	May 15	Jun 15
1,962,250	1,962,250	1,962,250	1,962,250	1,962,250
1,962,250	1,962,250	1,962,250	1,962,250	1,962,250
523,121	523,121	523,121	523,121	523,121
0	10,627,803	0	0	0
523,121	11,150,924	523,121	523,121	523,121
2,656,951	2,656,951	2,656,951	2,656,951	2,656,951

Feb 15	Mar 15	Apr 15	May 15	Jun 15

